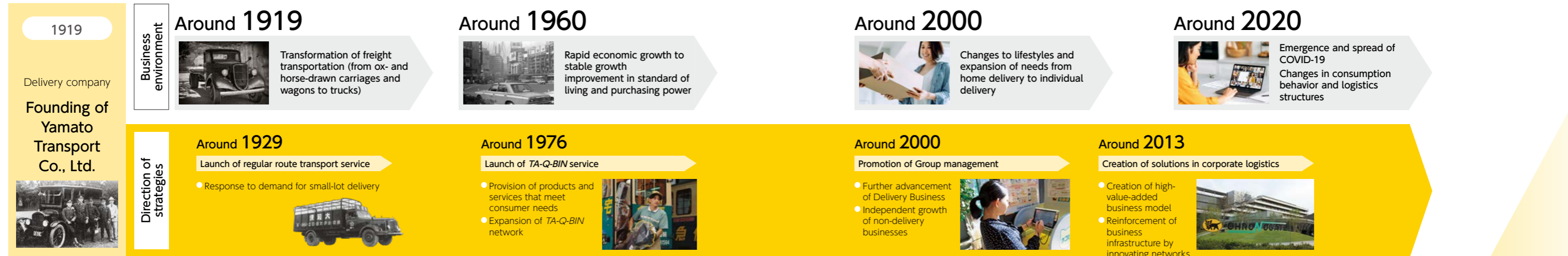


History of Expanding the Value We Provide

(100 Years of Progress)

The Yamato Group has developed into what it is today by accepting the changes each era brought and proposing products and services required by customers. We commenced a route-based, regular delivery service (Japan's first regular route transport service). Following this, we launched the *TA-Q-BIN* service to meet the delivery needs of countless customers and expanded the value we provide to meet the needs of varied customers, from individuals to corporate clients. In 2019, we celebrated our 100th anniversary. Based on the sudden and significant changes in the business environment, we embarked on structural reform to realize sustainable growth and improvement of medium- to long-term corporate value.



100th Anniversary of the Company's Founding
The fiscal year ended March 31, 2020
¥1,630.1 billion

From April 2021 Medium-Term Management Plan "One YAMATO 2023"



Launch of the One YAMATO management structure, which centralizes the management resources of the Group with the aim of providing value to the "End to End" of the businesses of our corporate clients, including clients based overseas, in both the upstream and downstream domains

